

MONTHLY PERFORMANCE REPORT

June 2015

Contents







Section 1 Pages 1-3	2015-16 Exceptions – Current Month’s Performance Current Month’s performance information for indicators rated Red or Amber
Section 2 Pages 4-7	2015-16 Corporate Performance Indicators Performance Information for all Corporate Priority Indicators
Section 3 Pages 8-16	Detail of Indicators Rated Red or Amber Performance detail for indicators rated Red or Amber
Section 4 Pages 17-40	Budget Management Statements Budget monitor and forecast by Portfolio
Section 5 Pages 41-55	Capital Expenditure Summary of Capital Expenditure

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Published by the Policy & Partnerships Team

Further information: leolord@southend.gov.uk or (01702) 215685

Key to Columns and symbols used in report

Column Heading	Description
Minimise, Maximise or Goldilocks	Indicates whether a higher or lower number is better: Minimise = lower is better, maximise = higher is better, Goldilocks = just right (neither too high or too low)
Latest Month	The latest month for which performance information is available
Month's Value	Performance to date for the latest month
Month's Target	Target to date for the latest month
Annual Target 2014/15	Annual target for 2015/16
<u>Outcome</u>	<p>Symbol based on a traffic light system; Red, Amber, Green indicating whether an indicator's performance has achieved the annual target. Symbols used and their meaning are:</p> <p> = at risk of missing target</p> <p> = some slippage against target, but still expected to meet year-end target (31/03/2016)</p> <p> = on course to achieve target</p>
Comment	Commentary for indicators not on track providing reasons for low performance and identifying initiatives planned to bring performance back on track
Better or worse than last year	<p>Symbol indicating whether performance for the Latest Month is better or worse than the same month in the previous year. Symbols and their meanings are:</p> <p> = Latest Month's performance is better than the same month last year</p> <p> = Latest Month's performance is worse than the same month last year</p> <p> = Data not available for current or previous year</p>

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Section 1: 2015-2016 Exceptions - Current Month Performance

Comments on Indicators rated Red or Amber





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Expected Outcome At risk of missing target
Responsible OUs People



MPR Code	Short Name	Minimise or Maximise	Latest Month	Month's Value	Month's Target	Annual Target 2015/16	Expected Outcome	Better or worse than last year	Comment - explanation of current performance, actions to improve performance and anticipated future performance	Scrutiny Committee
CP 1.3	The percentage of children reported to the police as having run away that receive an independent return to home interview [Cumulative]	Aim to Maximise	June 2015	76.4%	85%	85%			<p>Year to date, Apr-Jun, the data is that 72 children have run away, of which 55 have had a successful return visit, which is 76.4%. Of the others, 8 refused to engage with the service even though multiple attempts were made. We can provide a breakdown of these refusals if required</p> <p>2 (arranged visit and did not turn up//would not engage with or without social worker)</p> <p>1 (no response from cold call)</p> <p>6 episodes are still outstanding, and were generated by 4 LAC placed out of borough. At present the worker who conducts the R t H visits doesn't travel out of the borough, so we ensure the designated social worker to undertakes the visit and completes the report.</p>	People Scrutiny
CP 1.4	Rate of children subject to a Child Protection Plan per 10,000 (not including temps) [Monthly Snapshot]	Goldilocks	June 2015	48.7	37.8-45.2	37.8-45.2			<p>The rate of children subject to a child protection plan remains at risk of missing target. There is on-going work to review child protections plans and ensure they effectively reducing risk to children. Using the latest available national figures, (13/14 year end), this number is lower than statistical neighbours but higher than the England average.</p>	People Scrutiny

Expected Outcome Some slippage against target
Responsible OUs People





MPR Code	Short Name	Minimise or Maximise	Latest Month	Month's Value	Month's Target	Annual Target 2015/16	Expected Outcome	Better or worse than last year	Comment - explanation of current performance, actions to improve performance and anticipated future performance	Scrutiny Committee
CP 3.1	Proportion of older people 65 and over who were still at home 91 days after discharge from hospital to rehab/rehab [Quarterly Snapshot]	Aim to Maximise	June 2015	84.6%	86%	86%			Between January 2015 and March 2015 130 people started reablement. During the three month period to the end of June 2015, 110 people were still at home, a success rate of 84.6%. This is slightly under target for this period.	People Scrutiny
CP 4.2	Proportion of adults with learning disabilities in paid employment [Quarterly Snapshot]	Aim to Maximise	June 2015	7.8%	10%	10%			The drop in performance relates to the way this measure is now counted and reported. The LD employment team have increased the number of LD adults supported in employment over recent months and the number supported if all reportable would exceed the performance target. This issue is being addressed by the LD team and performance team.	People Scrutiny

Expected Outcome Some slippage against target
Responsible OUs Place

MPR Code	Short Name	Minimise or Maximise	Latest Month	Month's Value	Month's Target	Annual Target 2015/16	Expected Outcome	Better or worse than last year	Comment - explanation of current performance, actions to improve performance and anticipated future performance	Scrutiny Committee
CP 1.1	Score against 10 BCS crimes; Theft of vehicle, theft from vehicle, vehicle interference, domestic burglary, theft of cycle, theft from person, criminal damage, common assault, woundings, robbery. [Cumulative]	Aim to Minimise	June 2015	1923	1857	7389			Southend Community Safety Partnership continues to monitor closely the current performance. A range of new initiatives are being rolled out with the impact seen over the coming months. Furthermore, with better weather across the summer period and the accompanying increase in footfall across the Borough this results in a natural increase in crime across the summer months. Vehicle Crime and Criminal Damage which were on the increase last month have reduced in June. However we are aware of a continued increase in assaults.	Policy & Resources Scrutiny

MPR Code	Short Name	Minimise or Maximise	Latest Month	Month's Value	Month's Target	Annual Target 2015/16	Expected Outcome	Better or worse than last year	Comment - explanation of current performance, actions to improve performance and anticipated future performance	Scrutiny Committee
CP 2.3	Percentage of household waste sent for reuse, recycling and composting [Cumulative]	Aim to Maximise	June 2015	53.17%	54.00%	54.00%			Performance expected to recover over the summer months due to increased garden waste recycling tonnage and further recycling extracted from the Essex Waste Partnerships treatment plant in Basildon when commissioning is complete. Due to delayed commissioning, Southend residual's Waste is currently not being taken to Basildon and therefore further recycling is delayed.	Place Scrutiny

Expected Outcome Some slippage against target
Responsible OUs Public Health

MPR Code	Short Name	Minimise or Maximise	Latest Month	Month's Value	Month's Target	Annual Target 2015/16	Expected Outcome	Better or worse than last year	Comment - explanation of current performance, actions to improve performance and anticipated future performance	Scrutiny Committee
CP 3.4	Public Health Responsibility Deal [Cumulative]	Aim to Maximise	June 2015	9	10	40			A project worker focussed on business engagement is being recruited. The timetable of planned engagement events is on-going. Business throughout July and August; NHS Health Checks outreach is taking place on industrial estates across Southend. Additional recruitment of organisations is also taking place.	People Scrutiny
CP 3.5	Number of people successfully completing 4 week stop smoking course [Cumulative]	Aim to Maximise	June 2015	192	300	1,300			Current quit figures mirror recognised seasonal variations. Updated data is not available until the end of August as per the Department of Health reporting protocols. Audits are taking place in GP surgeries to ensure all successful quit attempts are accurately reported and recorded.	People Scrutiny

Section 2: 2015-2016 Corporate Performance Indicators

Information for all 2013-2014 Corporate Priority Indicators

Generated on: 31 July 2015 14:23



Performance Data Expected Outcome: At risk of missing target 2 On course to achieve target 19 Some slippage against target 6 No Value 1

Priority • Create a safe environment across the town for residents, workers and visitors. • Work with Essex Police and other partners to tackle crime.
• Look after and safeguard our children and vulnerable adults.

MPR Code	Short Name	Minimise or Maximise	Latest Month	Month's Value	Month's Target	Annual Target 2015/16	Expected Outcome	Better or worse than last year	Managed By	Scrutiny Committee
CP 1.1	Score against 10 BCS crimes; Theft of vehicle, theft from vehicle, vehicle interference, domestic burglary, theft of cycle, theft from person, criminal damage, common assault, woundings, robbery. [Cumulative]	Aim to Minimise	June 2015	1923	1857	7389			Dipti Patel	Policy & Resources Scrutiny
CP 1.2	Adults in contact with secondary mental health services who are in stable accommodation (ASCOF 1H)	Aim to Maximise	June 2015	68.7%	66%	66%			Sharon Houlden	People Scrutiny
CP 1.3	The percentage of children reported to the police as having run away that receive an independent return to home interview [Cumulative]	Aim to Maximise	June 2015	76.4%	85%	85%			John O'Loughlin	People Scrutiny
CP 1.4	Rate of children subject to a Child Protection Plan per 10,000 (not including temps) [Monthly Snapshot]	Goldilocks	June 2015	48.7	37.8-45.2	37.8-45.2			John O'Loughlin	People Scrutiny
CP 1.5	Rate of Looked After Children per 10,000 [Monthly Snapshot]	Goldilocks	June 2015	59.1	54.4-65	54.4-65			John O'Loughlin	People Scrutiny



















Priority • Promote the use of green technology and initiatives to benefit the local economy and environment. • Encourage and enforce high standards of environmental stewardship.

MPR Code	Short Name	Minimise or Maximise	Latest Month	Month's Value	Month's Target	Annual Target 2015/16	Expected Outcome	Better or worse than last year	Managed By	Scrutiny Committee
CP 2.1	Number of reported missed collections per 100,000 [Monthly Snapshot]	Aim to Minimise	June 2015	44	45	45			Dipti Patel	Place Scrutiny
CP 2.2	% acceptable standard of cleanliness: litter [Cumulative]	Aim to Maximise	June 2015	98%	90%	90%			Dipti Patel	Place Scrutiny
CP 2.3	Percentage of household waste sent for reuse, recycling and composting [Cumulative]	Aim to Maximise	June 2015	53.17%	54.00%	54.00%			Dipti Patel	Place Scrutiny









Priority • Promote healthy and active lifestyles for all. • Work with the public and private rented sectors to provide good quality housing. • Enable the planning and development of quality, affordable housing.

MPR Code	Short Name	Minimise or Maximise	Latest Month	Month's Value	Month's Target	Annual Target 2015/16	Expected Outcome	Better or worse than last year	Managed By	Scrutiny Committee
CP 3.1	Proportion of older people 65 and over who were still at home 91 days after discharge from hospital to rehab/rehab [Quarterly Snapshot]	Aim to Maximise	June 2015	84.6%	86%	86%			Sharon Houlden	People Scrutiny
CP 3.2	Delayed transfers of care from hospital (social care) [Cumulative]	Aim to Minimise	June 2015	0	6	24			Sharon Houlden	People Scrutiny
CP 3.3	Number of attendances at council run or affiliated arts and sports events and facilities [Cumulative]	Aim to Maximise	June 2015	835,353	857,250	3,429,000			Nick Harris	Place Scrutiny
CP 3.4	Public Health Responsibility Deal [Cumulative]	Aim to Maximise	June 2015	9	10	40			James Williams	People Scrutiny
CP 3.5	Number of people successfully completing 4 week stop smoking course [Cumulative]	Aim to Maximise	June 2015	192	300	1,300			Liesel Park	People Scrutiny
CP 3.6	Take up of the NHS Health Check programme - by those eligible [Cumulative]	Aim to Maximise	June 2015	1,742	1,120	5,673			Margaret Gray	People Scrutiny
CP 3.7	Number of new affordable homes acquired	Aim to Maximise	June 2015	0	0	70			Sharon Houlden	People Scrutiny

Priority • Ensure residents have access to high quality education to enable them to be lifelong learners and have fulfilling employment. • Improve the life chances of our residents, especially our vulnerable children & adults, by working to reduce inequalities and social deprivation across our communities. • Ensure the town is 'open for businesses' and that new, developing and existing enterprise is nurtured and support. • Ensure continued regeneration of the town through a culture led agenda.

MPR Code	Short Name	Minimise or Maximise	Latest Month	Month's Value	Month's Target	Annual Target 2015/16	Expected Outcome	Better or worse than last year	Managed By	Scrutiny Committee
CP 4.1	Proportion of appropriate people using social care who receive direct payments [Monthly Snapshot]	Aim to Maximise	June 2015	N/A	21%	21%			Sharon Houlden	People Scrutiny
CP 4.2	Proportion of adults with learning disabilities in paid employment [Quarterly Snapshot]	Aim to Maximise	June 2015	7.8%	10%	10%			Sharon Houlden	People Scrutiny
CP 4.3	% of Council Tax for 2015/16 collected in year [Cumulative]	Aim to Maximise	June 2015	27.40%	27.20%	97.00%			Joe Chesterton	Policy & Resources Scrutiny
CP 4.4	% of Non-Domestic Rates for 2015/16 collected in year [Cumulative]	Aim to Maximise	June 2015	30.50%	30.40%	97.60%			Joe Chesterton	Policy & Resources Scrutiny
CP 4.5	Major planning applications determined in 13 weeks [Cumulative]	Aim to Maximise	June 2015	92.31%	79.00%	79.00%			Peter Geraghty	Place Scrutiny
CP 4.6	Minor planning applications determined in 8 weeks [Cumulative]	Aim to Maximise	June 2015	85.42%	84.00%	84.00%			Peter Geraghty	Place Scrutiny
CP 4.7	Other planning applications determined in 8 weeks [Cumulative]	Aim to Maximise	June 2015	93.81%	90.00%	90.00%			Peter Geraghty	Place Scrutiny
CP 4.8	Current Rent Arrears as % of rent due	Aim to Minimise	June 2015	1.44%	1.77%	1.77%			Sharon Houlden	Policy and Resources Scrutiny
CP 4.9	The % of children in good or outstanding Schools [Monthly Snapshot]	Aim to Maximise	June 2015	81.62%	75%	75%			Jane Moon	People Scrutiny

Priority • Work with & listen to our communities & partners to achieve better outcomes for all • Enable communities to be self-sufficient & foster pride in the town • Promote & lead an entrepreneurial, creative & innovative approach to the development of our town.

MPR Code	Short Name	Minimise or Maximise	Latest Month	Month's Value	Month's Target	Annual Target 2015/16	Expected Outcome	Better or worse than last year	Managed By	Scrutiny Committee
CP 5.1	Number of volunteers hours delivered within cultural services [Cumulative]	Aim to Maximise	June 2015	2,354	1,500	12,000			Nick Harris	Place Scrutiny
CP 5.2	Govmetric Measurement of Satisfaction (3 Channels - Phones, Face 2 Face & Web) [Cumulative]	Aim to Maximise	June 2015	92.56%	80.00%	80.00%			Nick Corrigan	Policy & Resources Scrutiny
CP 5.3	Number of payments made online [Cumulative]	Aim to Maximise	June 2015	15,498	12,498	50,000			Joanna Ruffle	Policy & Resources Scrutiny
CP 5.4	Working days lost per FTE due to sickness - excluding school staff [Cumulative]	Aim to Minimise	June 2015	1.51	1.65	7.20			Joanna Ruffle	Policy & Resources Scrutiny

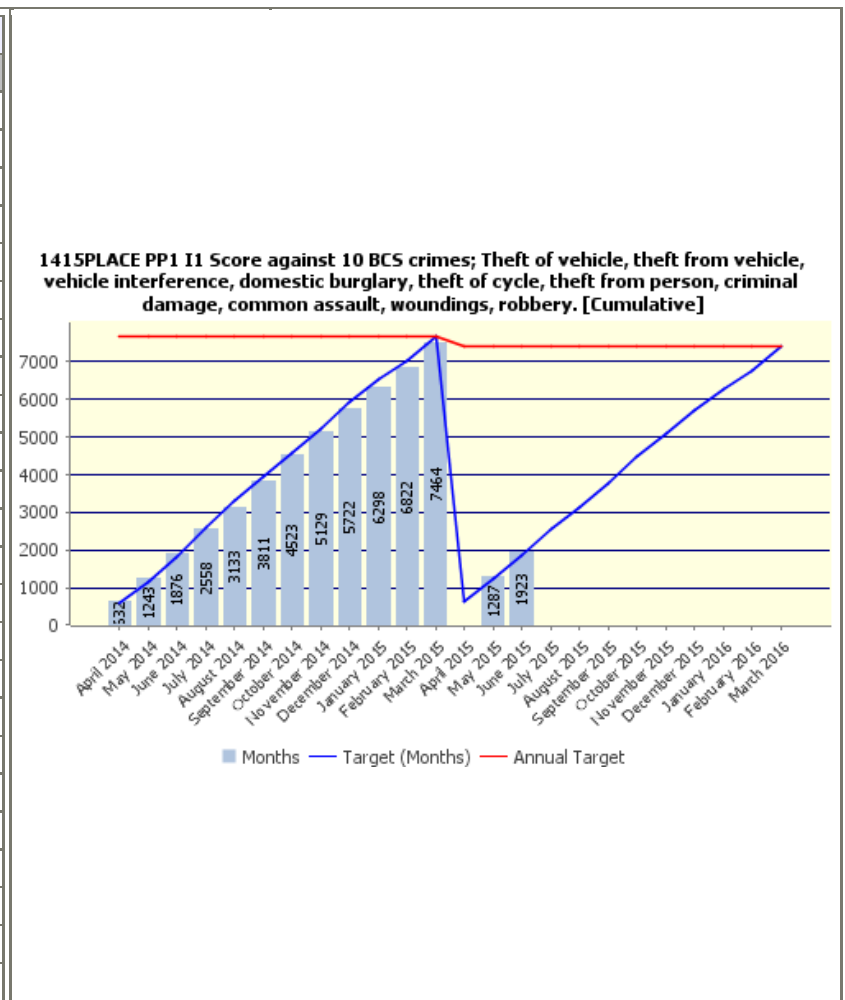
Section 3: Detail of indicators rated Red or Amber

Priority • Create a safe environment across the town for residents, workers and visitors. • Work with Essex Police and other partners to tackle crime. • Look after and safeguard our children and vulnerable adults.

Expected Outcome: At risk of missing target 2 Some slippage against target 1

CP 1.1	Score against 10 BCS crimes; Theft of vehicle, theft from vehicle, vehicle interference, domestic burglary, theft of cycle, theft from person, criminal damage, common assault, woundings, robbery. [Cumulative]			<p>June 2015 result</p>
Expected Outcome		Format	Aim to Minimise	
Managed By	Dipti Patel			
Year Introduced	2007			

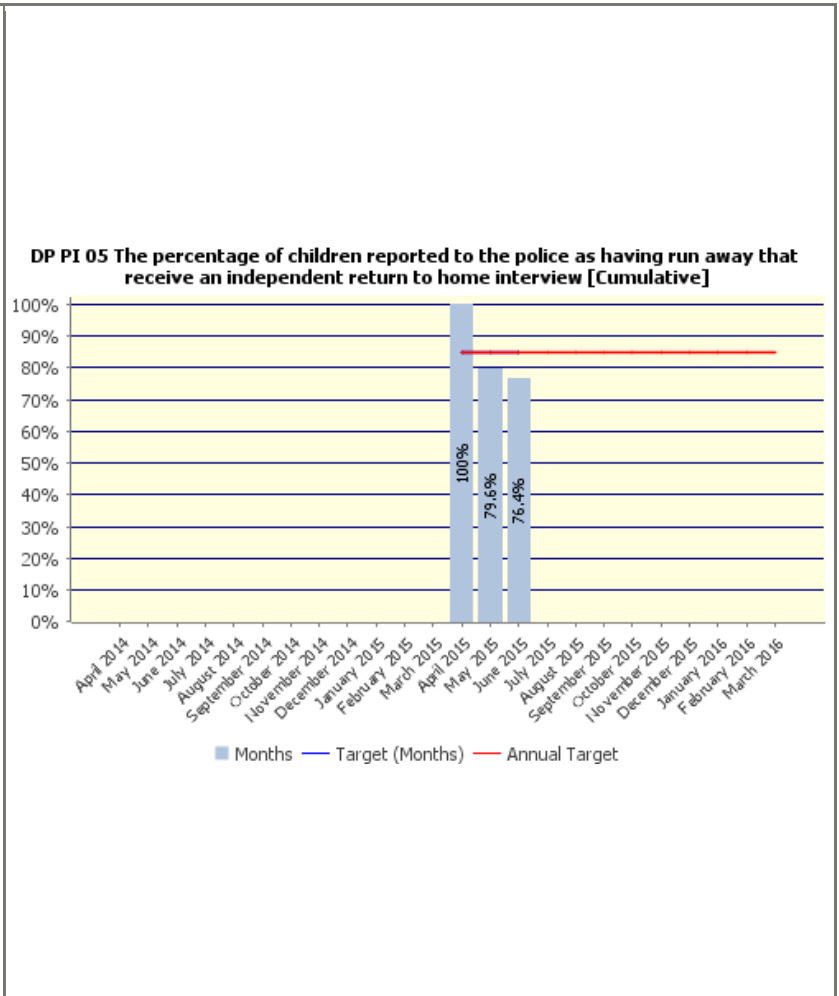
Date Range 1		
	Value	Target
April 2014	632	570
May 2014	1243	1149
June 2014	1876	1821
July 2014	2558	2602
August 2014	3133	3301
September 2014	3811	3942
October 2014	4523	4552
November 2014	5129	5201
December 2014	5722	5926
January 2015	6298	6531
February 2015	6822	7006
March 2015	7464	7629
April 2015	N/A	626
May 2015	1287	1231
June 2015	1923	1857
July 2015		2532
August 2015		3102
September 2015		3773
October 2015		4478
November 2015		5078
December 2015		5665
January 2016		6235
February 2016		6754
March 2016		7389



Southend Community Safety Partnership continues to monitor closely the current performance. A range of new initiatives are being rolled out with the impact seen over the coming months. Furthermore, with better weather across the summer period and the accompanying increase in footfall across the Borough this results in a natural increase in crime across the summer months. Vehicle Crime and Criminal Damage which were on the increase last month have reduced in June. However we are aware of a continued increase in assaults.


CP 1.3	The percentage of children reported to the police as having run away that receive an independent return to home interview [Cumulative]			<p style="text-align: center;">June 2015 result</p>
Expected Outcome		Format	Aim to Maximise	
Managed By	John O'Loughlin			
Year Introduced	2013			

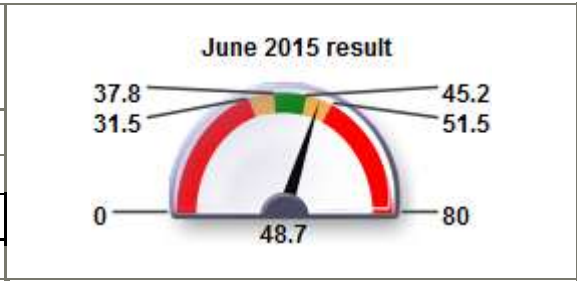
Date Range 1		
	Value	Target
April 2014		
May 2014		
June 2014		
July 2014		
August 2014		
September 2014		
October 2014		
November 2014		
December 2014		
January 2015		
February 2015		
March 2015		
April 2015	100%	85%
May 2015	79.6%	85%
June 2015	76.4%	85%
July 2015		
August 2015		
September 2015		
October 2015		
November 2015		
December 2015		
January 2016		
February 2016		
March 2016		



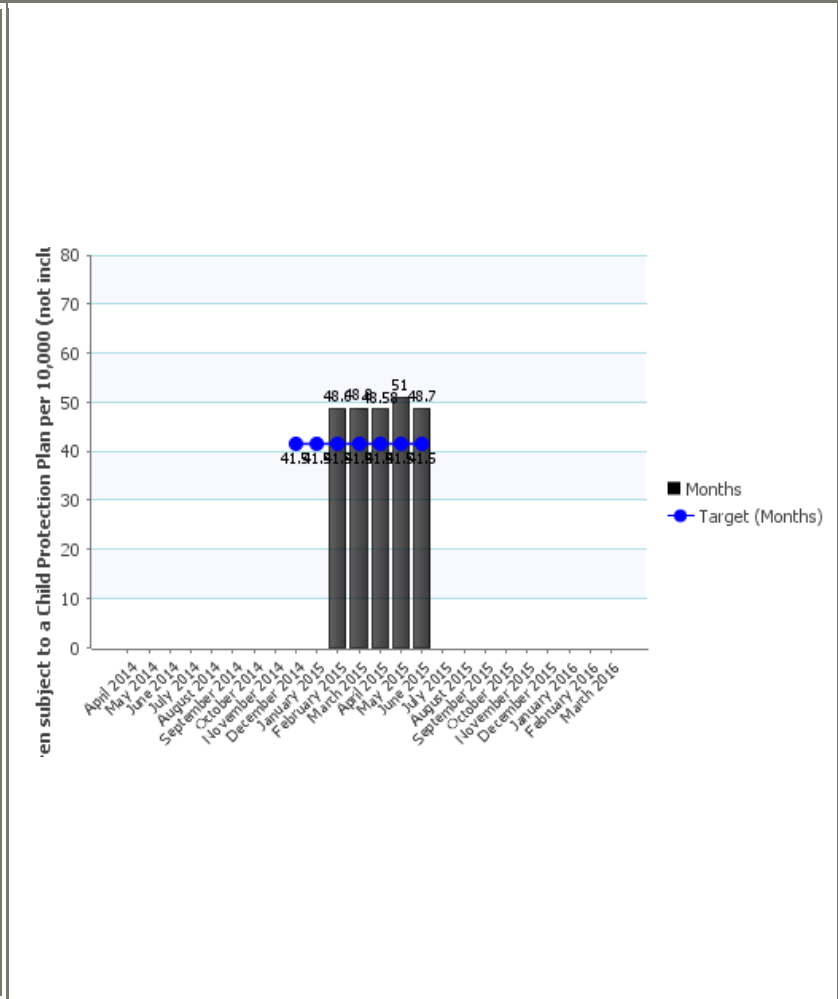
Year to date, Apr-Jun, the data is that 72 children have run away, of which 55 have had a successful return visit, which is 76.4%.
Of the others,
8 refused to engage with the service even though multiple attempts were made. We can provide a breakdown of these refusals if required
2 (arranged visit and did not turn up//would not engage with or without social worker)
1 (no response from cold call)

6 episodes are still outstanding, and were generated by 4 LAC placed out of borough. At present the worker who conducts the R t H visits doesn't travel out of the borough, so we ensure the designated social worker to undertakes the visit and completes the report.

CP 1.4	Rate of children subject to a Child Protection Plan per 10,000 (not including temps) [Monthly Snapshot]		
Expected Outcome		Format	Goldilocks
Managed By	John O'Loughlin		
Year Introduced			



Date Range 1		
	Value	Target
April 2014		
May 2014		
June 2014		
July 2014		
August 2014		
September 2014		
October 2014		
November 2014		
December 2014		41.5
January 2015		41.5
February 2015	48.6	41.5
March 2015	48.8	41.5
April 2015	48.58	37.8-45.2
May 2015	51	37.8-45.2
June 2015	48.7	37.8-45.2
July 2015		
August 2015		
September 2015		
October 2015		
November 2015		
December 2015		
January 2016		
February 2016		
March 2016		



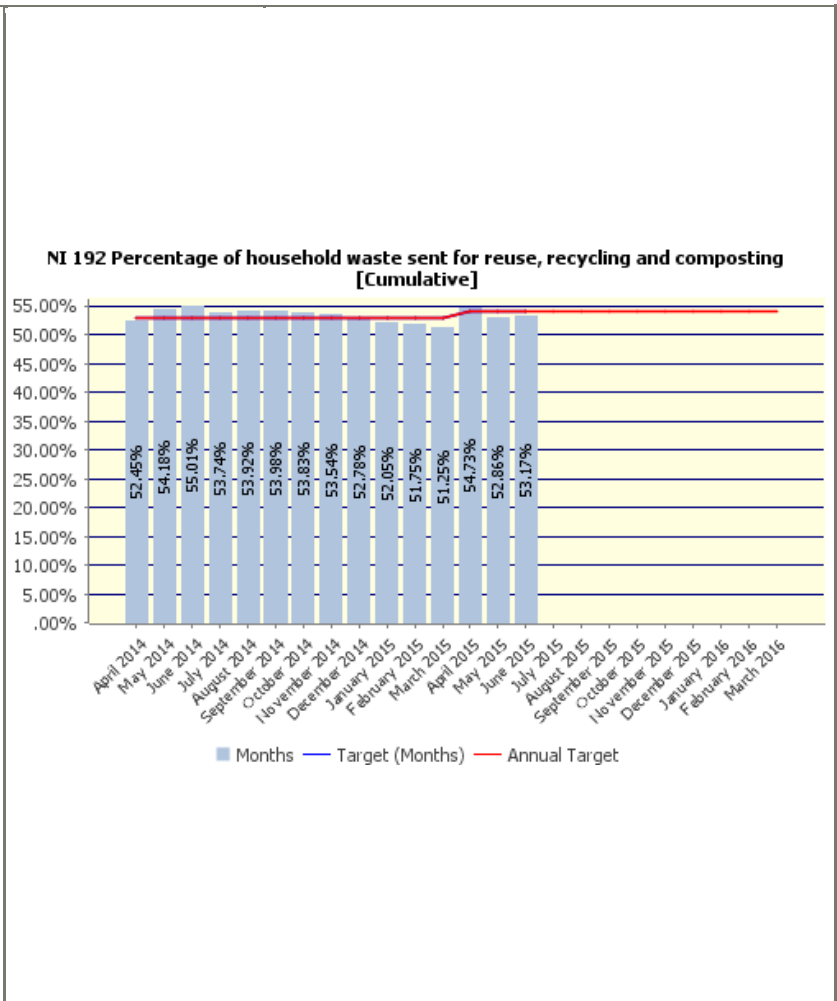
The rate of children subject to a child protection plan remains at risk of missing target. There is on-going work to review child protections plans and ensure they effectively reducing risk to children. Using the latest available national figures, (13/14 year end), this number is lower than statistical neighbours but higher than the England average.

Priority • Promote the use of green technology and initiatives to benefit the local economy and environment. • Encourage and enforce high standards of environmental stewardship.

Expected Outcome: Some slippage against target 1

CP 2.3	Percentage of household waste sent for reuse, recycling and composting [Cumulative]			<p>June 2015 result</p> <p>51.30%</p> <p>54.00%</p> <p>100.00%</p> <p>53.17%</p> <p>.00%</p>
Expected Outcome		Format	Aim to Maximise	
Managed By	Dipti Patel			
Year Introduced	2008			


Date Range 1		
	Value	Target
April 2014	52.45%	53.00%
May 2014	54.18%	53.00%
June 2014	55.01%	53.00%
July 2014	53.74%	53.00%
August 2014	53.92%	53.00%
September 2014	53.98%	53.00%
October 2014	53.83%	53.00%
November 2014	53.54%	53.00%
December 2014	52.78%	53.00%
January 2015	52.05%	53.00%
February 2015	51.75%	53.00%
March 2015	51.25%	53.00%
April 2015	54.73%	54.00%
May 2015	52.86%	54.00%
June 2015	53.17%	54.00%
July 2015		
August 2015		
September 2015		
October 2015		
November 2015		
December 2015		
January 2016		
February 2016		
March 2016		



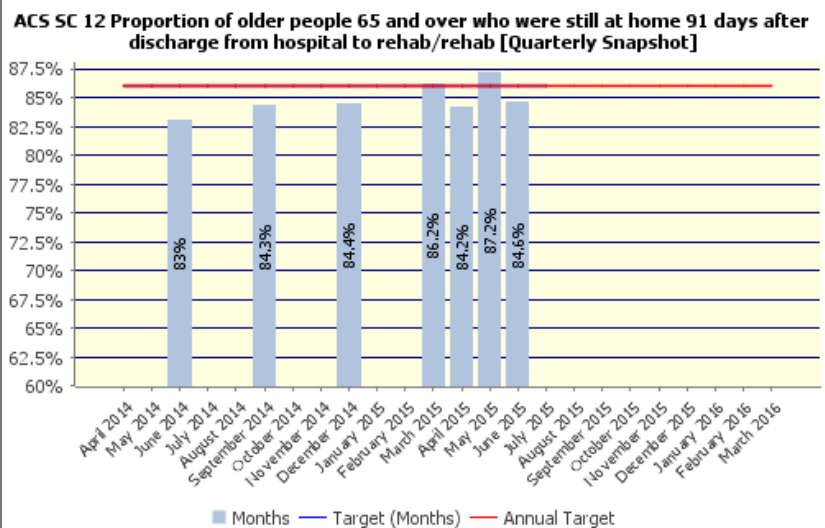
Performance expected to recover over the summer months due to increased garden waste recycling tonnage and further recycling extracted from the Essex Waste Partnerships treatment plant in Basildon when commissioning is complete. Due to delayed commissioning, Southend residual's Waste is currently not being taken to Basildon and therefore further recycling is delayed.

Priority • Promote healthy and active lifestyles for all. • Work with the public and private rented sectors to provide good quality housing. • Enable the planning and development of quality, affordable housing.


Expected Outcome: Some slippage against target 3

CP 3.1	Proportion of older people 65 and over who were still at home 91 days after discharge from hospital to rehab/rehab [Quarterly Snapshot]		
Expected Outcome		Format	Aim to Maximise
Managed By	Sharon Houlden		
Year Introduced			

Date Range 1		
	Value	Target
April 2014		86%
May 2014	N/A	86%
June 2014	83%	86%
July 2014	N/A	86%
August 2014	N/A	86%
September 2014	84.3%	86%
October 2014	N/A	86%
November 2014	N/A	86%
December 2014	84.4%	86%
January 2015	N/A	86%
February 2015	N/A	86%
March 2015	86.2%	86%
April 2015	84.2%	86%
May 2015	87.2%	86%
June 2015	84.6%	86%
July 2015		86%
August 2015		
September 2015		
October 2015		
November 2015		
December 2015		
January 2016		
February 2016		
March 2016		

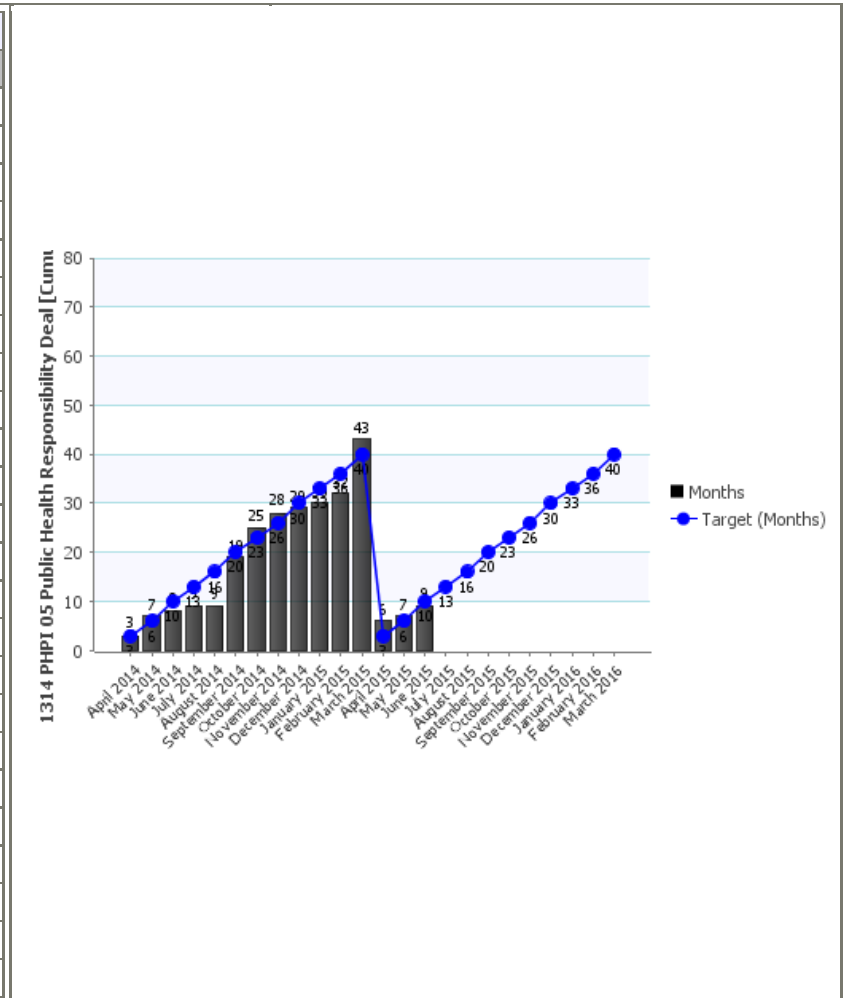


Between January 2015 and March 2015 130 people started reablement. During the three month period to the end of June 2015, 110 people were still at home, a success rate of 84.6%. This is slightly under target for this period.

CP 3.4	Public Health Responsibility Deal [Cumulative]		
Expected Outcome		Format	Aim to Maximise
Managed By	James Williams		
Year Introduced			




Date Range 1		
	Value	Target
April 2014	3	3
May 2014	7	6
June 2014	8	10
July 2014	9	13
August 2014	9	16
September 2014	19	20
October 2014	25	23
November 2014	28	26
December 2014	29	30
January 2015	30	33
February 2015	32	36
March 2015	43	40
April 2015	6	3
May 2015	7	6
June 2015	9	10
July 2015		13
August 2015		16
September 2015		20
October 2015		23
November 2015		26
December 2015		30
January 2016		33
February 2016		36
March 2016		40



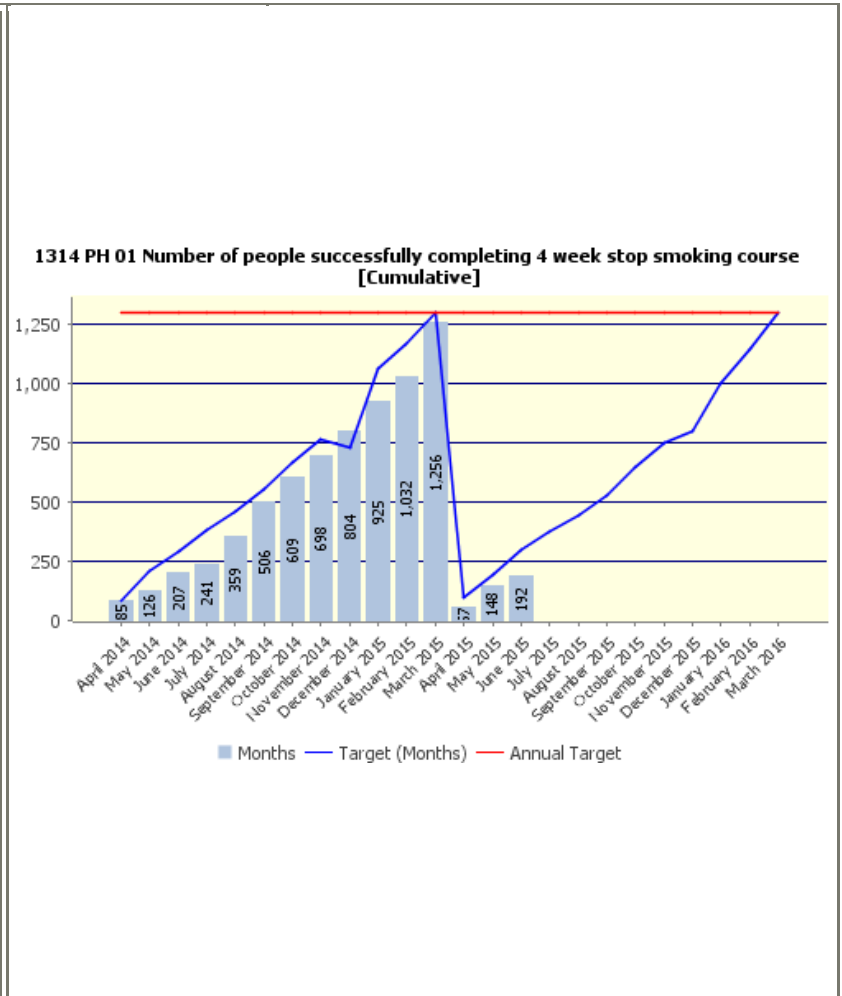
A project worker focussed on business engagement is being recruited. The timetable of planned engagement events is on-going.

Business throughout July and August;
 NHS Health Checks outreach is taking place on industrial estates across Southend.
 Additional recruitment of organisations is also taking place.

CP 3.5	Number of people successfully completing 4 week stop smoking course [Cumulative]		
Expected Outcome		Format	Aim to Maximise
Managed By	Liesel Park		
Year Introduced			



Date Range 1		
	Value	Target
April 2014	85	89
May 2014	126	208
June 2014	207	297
July 2014	241	383
August 2014	359	464
September 2014	506	558
October 2014	609	672
November 2014	698	769
December 2014	804	729
January 2015	925	1,068
February 2015	1,032	1,171
March 2015	1,256	1,300
April 2015	57	100
May 2015	148	200
June 2015	192	300
July 2015		380
August 2015		450
September 2015		530
October 2015		650
November 2015		750
December 2015		800
January 2016		1,000
February 2016		1,150
March 2016		1,300




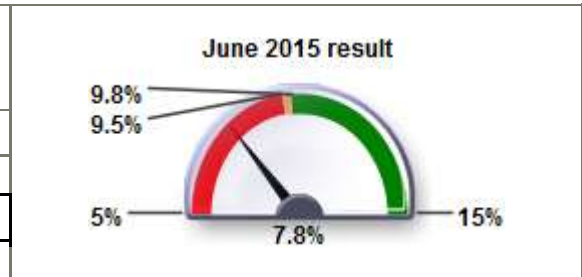
Current quit figures mirror recognised seasonal variations. Updated data is not available until the end of August as per the Department of Health reporting protocols.

Audits are taking place in GP surgeries to ensure all successful quit attempts are accurately reported and recorded.

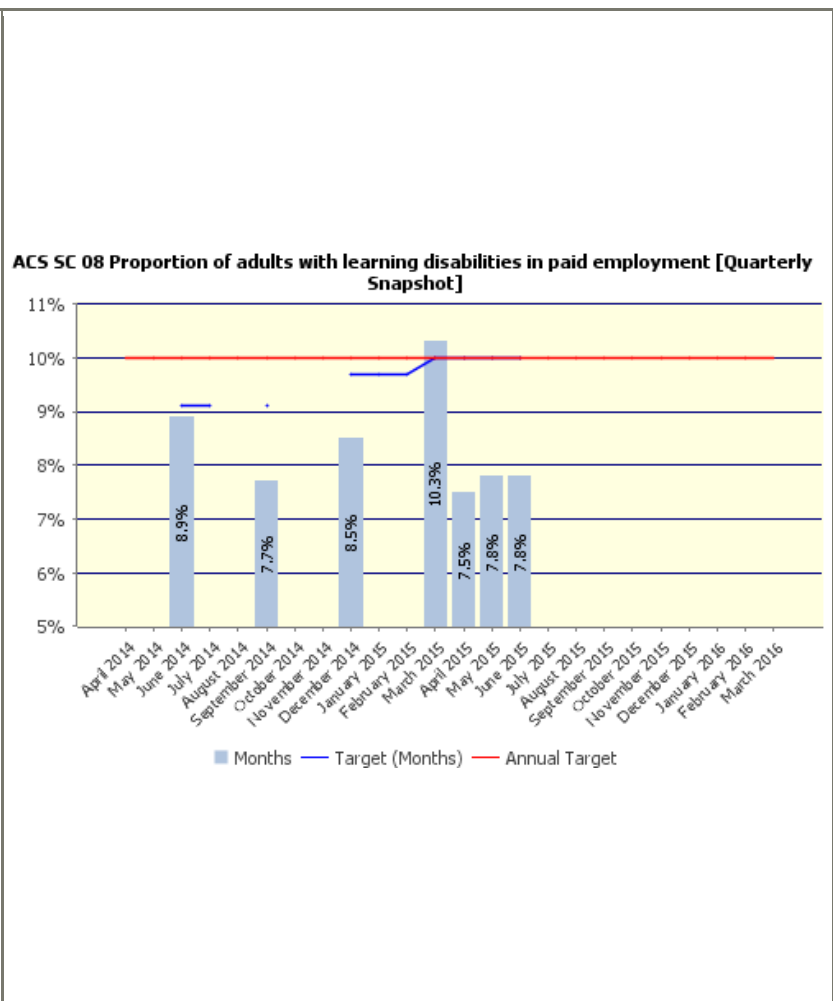
Priority • Ensure residents have access to high quality education to enable them to be lifelong learners and have fulfilling employment. • Improve the life chances of our residents, especially our vulnerable children & adults, by working to reduce inequalities and social deprivation across our communities. • Ensure the town is 'open for businesses' and that new, developing and existing enterprise is nurtured and support. • Ensure continued regeneration of the town through a culture led agenda.

Expected Outcome: Some slippage against target 1

CP 4.2	Proportion of adults with learning disabilities in paid employment [Quarterly Snapshot]		
Expected Outcome		Format	Aim to Maximise
Managed By	Sharon Houlden		
Year Introduced			



Date Range 1		
	Value	Target
April 2014		
May 2014	N/A	
June 2014	8.9%	9.1%
July 2014	N/A	9.1%
August 2014	N/A	
September 2014	7.7%	9.1%
October 2014	N/A	
November 2014	N/A	
December 2014	8.5%	9.7%
January 2015	N/A	9.7%
February 2015	N/A	9.7%
March 2015	10.3%	10%
April 2015	7.5%	10%
May 2015	7.8%	10%
June 2015	7.8%	10%
July 2015		
August 2015		
September 2015		
October 2015		
November 2015		
December 2015		
January 2016		
February 2016		
March 2016		



The drop in performance relates to the way this measure is now counted and reported. The LD employment team have increased the number of LD adults supported in employment over recent months and the number supported if all reportable would exceed the performance target. This issue is being addressed by the LD team and performance team.

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Revenue Budget Monitoring 2015/16

Period 3

**as at 30 June 2015
Portfolio Summary**

Contents

Commentary	2
General Fund Summary Forecast	6
Portfolio	
Health and Adult Social Care	7
Children and Learning	9
Leader	11
Enterprise, Tourism and Economic Development	14
Community and Organisational Development	16
Public Protection, Waste and Transport	18
Housing, Planning and Regulatory Services	20
Housing Revenue Account Summary Forecast	22

1. Commentary

This report outlines the budget monitoring position for the General Fund and Housing Revenue Account for 2015/16, based on the views of the Directors and their Management Teams, in light of expenditure and income to 30 June 2015.

The starting point for the budget monitoring is the original budget as agreed by Council in February 2015. Therefore, the full cost budget is being monitored, including fully allocated Management, Administrative and Technical Services (MATS) and capital financing costs. As at the end of June, corporate savings of £50,000 have still to be allocated to service departments and this will be done in the coming months as the detailed allocations are finalised by directors.

2. Overall Budget Performance – General Fund

The Council's budget is forecast to overspend by £360,000 overall. Within this position there is a projected overspend of £963,000 in Council portfolio spending. This position reflects the budget pressures some services are reporting, offset by some significant one-off underspends as shown in the detail in section 3 on service variances. Without these one-off underspends, pressures would still exist in the Council base budget. The portfolio position is then offset by £603,000 in non-service areas.

**General Fund Portfolio Forecast Comparison 2015/16
at 30 June 2015 - Period 3**

Portfolio	Latest Budget 2014/15 £000	Projected Outturn 2014/15 £000	June Forecast Variance £000	May Forecast Variance £'000
Health & Adult Social Care	40,125	40,545	420	414
Children & Learning	33,974	34,219	245	230
Leader	4,189	4,476	287	275
Enterprise, Tourism & Economic Development	14,059	13,934	(125)	(160)
Community & Organisational Development	2,813	2,903	90	90
Public Protection, Waste & Transport	25,287	25,307	20	20
Housing, Planning & Regulatory Services	12,777	12,803	26	26
Total Portfolio	133,224	134,187	963	895
Non-Service Areas	(7,131)	(7,734)	(603)	(895)
Net Expenditure / (Income)	126,093	126,453	360	0

Where Portfolios are forecasting an overspend by the end of the year, the relevant Director has been advised that appropriate action plans must be in place to address any projected overspend position so that a balanced budget is produced by the year end.

3. Service Variances (£963,000 forecast overspend)

The key variances are as shown in the following table:-

Portfolio	Unfavourable £(000)	Favourable £(000)	Net £(000)
Adult Social Care Health & Housing			
Additional income from Court of protection on Adult Business Support and underspend in Customer Services Team		(29)	
Anticipated pressure on staffing vacancy factor	24		
Anticipated pressure on staffing	16		
People with a Learning Disability - Lower than estimated homecare and residential care placements		(406)	
People with Mental Health Needs - Higher than estimated residential care placements, direct payment packages and supported living	921		
Physical and Sensory Impairment - Higher than estimated residential care placements.	251		
Older People - Reduced residential care packages partly offset by higher than estimated homecare and direct payment packages		(357)	
	1,212	(792)	420
Children & Learning			
Connexions Service - income shortfall	40		
Legal charges for children in care - high case load	55		
Children's Placements -high cost children with disabilities	175		
Children's Placements - current cohort of LAC		(75)	
Agency spend on qualified social workers	150		
Internal Fostering underspend and in year savings on adoption services		(200)	
Agency spend on Independent Reviewing Officers	60		
Staffing synergies in Early Years teams	(20)		
Agency cover for Educational Psychologist	20		
integrated Locality Service - overspend anticipated as staffing restructures relating to savings proceeds in-year	40		
	520	(275)	245
Leader			
Additional income on rental properties		(12)	
Overspend on cleaning costs and Civic Centre electricity costs	140		
Treasury Management cost	59		
Reduction in Property and Regeneration contract income	100		
	299	(12)	287
Enterprise, Tourism & Economic Development			
Leisure contract saving		(270)	
Servicing of Cliff Lift, and lower than expected Arts Grants	20		
Grounds maintenance income shortfall and staffing overspend	85		
Maintenance and water charges for the City Beach fountains	40		
	145	(270)	(125)
Community Development			
Additional overtime and agency costs in Benefits administration	90		
	90	0	90
Public Protection, Waste & Transport			
Toilet maintenance	20		
	20	0	20
Regulatory Services			
Animal Warden contractors	26		
	26	0	26
Total	2,312	(1,349)	963

4. Non Service Variances (£603,000 forecast underspend)

Borrowing repayments - principal (£101K)

This provision is forecast to be underspent against budget at the year-end as the charge is affected by the financing of the 2014/15 capital programme and less borrowing was used than expected.

HRA item 8 debit charge (182K)

Interest receivable on the HRA's internal borrowing is expected to be higher than estimated in the budget.

Appropriations from Reserves (£320K)

There is forecast to be £320,000 appropriations from reserves at the year-end; £300K from the Adults Social Care reserve and £20K from the SEN reform grants reserve.

5. Appropriations to / from Earmarked Reserves

Net appropriations from Earmarked Reserves totalling £1,889,000 were agreed by Council when setting the 2015/16 budget in February 2015. The current outturn position of £2,948,000 also allows for;

- £365,100 from the Business Transformation Reserve to enable the progression of various projects,
- £227,900 of Social Work Training grants and the Practice Learning Fund,
- £145,600 from the Adoption Reform grant reserve,
- £320,000 from Earmarked Reserves as above.

6. Revenue Contributions to Capital Outlay (RCCO)

The original budget for 2015/16 included planned revenue contributions for capital investments, via the use of Earmarked Reserves, of £3,090,000.

7. Performance against Budget savings targets for 2014/15

As part of setting the Council budget for 2015/16, a schedule of Departmental and Corporate savings was approved totalling £10.5 million. These are required to achieve a balanced budget.

A monthly exercise is in place to monitor the progress of the delivery of these savings.

The latest position is that the majority of savings are now being fully realised or are on track for full delivery by the year end. Where savings are not being achieved then the relevant Directors are identifying alternative measures to achieve full savings as required.

A detailed breakdown, by RAG status, of the Departmental and Category Management savings is shown below:

	Red £000	Amber £000	Green £000	Original Savings Total £000	Projected Outturn £000	Forecast Variance £000
Department						
People	0	3,065	3,400	6,465	6,465	0
Corporate Services	35	685	747	1,467	1,327	(140)
Place	0	190	2,378	2,568	2,568	0
Total	35	3,940	6,525	10,500	10,360	(140)

Although the current forecast is showing a shortfall of £140,000 against the required savings total of £10.5 million, it is currently expected that the total savings will be delivered in full as part of each Department's overall budget total by the end of the financial year either by finding alternative savings or ensuring amber and red savings are delivered in full.

8. Overall Budget Performance – Housing Revenue Account (HRA)

The HRA budget was approved by Council on 26th February 2015 and anticipated that £2,720,000 would be appropriated to earmarked reserves in 2015/16.

The closing HRA balance as at 31st March 2015 was £3,502,000.

The current forecast is projecting an overspend on capital financing charges of £180,000 because the interest payable on the HRA's internal borrowing is higher than estimated in the budget. There is also a projected higher than expected rental income of £200,000 due to a lower number of void properties than estimated in the budget. It is proposed that the net underspend of £20,000 be transferred to the HRA Capital Investment Reserve, therefore leaving the main revenue reserve unchanged.

General Fund Forecast 2015/16
at 30 June 2015 - Period 3
Portfolio Holder Summary

Portfolio	Gross Expend £000	Gross Income £000	Original Budget £000	Virement £000	Latest Budget £000	Expected Outturn £000	Forecast Variance £000	Budget to Date £000	Spend to Date £000	To Date Variance £000
Health & Adult Social Care	57,482	(17,353)	40,129	(4)	40,125	40,545	420	10,143	10,422	279
Children & Learning	141,728	(108,251)	33,477	497	33,974	34,219	245	30,676	30,816	140
Leader	20,723	(16,624)	4,099	90	4,189	4,476	287	249	(94)	(343)
Enterprise, Tourism & Economic Development	18,933	(4,988)	13,945	114	14,059	13,934	(125)	3,588	3,711	123
Community & Organisational Development	116,539	(113,927)	2,612	201	2,813	2,903	90	759	905	146
Public Protection, Waste & Transport	37,533	(12,296)	25,237	50	25,287	25,307	20	6,184	6,140	(44)
Housing, Planning & Regulatory Services	14,917	(2,171)	12,746	31	12,777	12,803	26	3,016	2,831	(185)
Portfolio Net Expenditure	407,855	(275,610)	132,245	979	133,224	134,187	963	54,615	54,731	116
Reversal of Depreciation	(26,976)	6,994	(19,982)	0	(19,982)	(19,982)	0	(4,882)	(4,883)	(1)
Levies	549	0	549	0	549	549	0	127	125	(2)
Financing Costs	20,050	(3,988)	16,062	0	16,062	15,779	(283)	2,486	2,426	(60)
Contingency	4,823	0	4,823	(240)	4,583	4,583	0	1,029	0	(1,029)
Pensions Upfront Funding	(4,782)	0	(4,782)	0	(4,782)	(4,782)	0	0	0	0
Miscellaneous Income	0	0	0	0	0	0	0	0	137	137
Sub Total	(6,336)	3,006	(3,330)	(240)	(3,570)	(3,853)	(283)	(1,240)	(2,195)	(955)
Net Operating Expenditure	401,519	(272,604)	128,915	739	129,654	130,334	680	53,375	52,536	(839)
General Grants	0	(3,973)	(3,973)	0	(3,973)	(3,973)	0	(1,030)	(1,009)	21
Corporate Savings	(50)	0	(50)	0	(50)	(50)	0	0	0	0
Revenue Contribution to Capital	3,090	0	3,090	0	3,090	3,090	0	773	0	(773)
Contribution to / (from) Earmarked	(1,889)	0	(1,889)	(739)	(2,628)	(2,948)	(320)	(566)	(374)	192
Contribution to / (from) General Reserves	0	0	0	0	0	(360)	(360)	0	0	0
Net Expenditure / (Income)	402,670	(276,577)	126,093	0	126,093	126,093	0	52,552	51,153	(1,399)

Use of General Reserves							
Balance as at 1 April 2015			11,000		11,000	11,000	0
Use in Year			0	0	0	(360)	(360)
Balance as at 31 March 2016			11,000	0	11,000	10,640	(360)

**General Fund Forecast 2015/16
at 30 June 2015 - Period 3
Health and Adult Social Care
Portfolio Holder - Cllr J Moyies**

Service	Gross Expend £000	Gross Income £000	Original Budget £000	Virement £000	Latest Budget £000	Expected Outturn £000	Forecast Variance £000	Budget to Date £000	Spend to Date £000	To Date Variance £000
a Adult Support Services and Management	498	(507)	(9)	0	(9)	(9)	0	(2)	33	35
b Commissioning Team	1,963	(1,962)	1	25	26	(3)	(29)	6	(19)	(25)
c Strategy & Development	1,639	(1,912)	(273)	(48)	(321)	(297)	24	(87)	(103)	(16)
h Strategy & Planning for Housing	218	0	218	0	218	234	16	54	55	1
d People with a Learning Disability	16,712	(1,734)	14,978	0	14,978	14,572	(406)	3,737	3,748	11
e People with Mental Health Needs	3,105	(165)	2,940	0	2,940	3,861	921	733	978	245
f Older People	27,129	(9,711)	17,418	4	17,422	17,065	(357)	3,962	4,062	100
g Other Community Services	1,338	(993)	345	0	345	345	0	535	534	(1)
h People with a Physical or Sensory Impairment	4,305	(262)	4,043	0	4,043	4,294	251	981	1,158	177
i Service Strategy & Regulation	328	(107)	221	0	221	221	0	82	76	(6)
j Drug and Alcohol Action Team	169	0	169	0	169	169	0	42	41	(1)
k Young Persons Drug and Alcohol Team	38	0	38	0	38	38	0	75	60	(15)
l Public Health	40	0	40	15	55	55	0	25	(201)	(226)
Total Net Budget for Portfolio	57,482	(17,353)	40,129	(4)	40,125	40,545	420	10,143	10,422	279

Virements

£000

Transfer from earmarked reserves
Allocation from Contingency
In year virements

4
0
(8)

(4)

**General Fund Forecast 2015/16
at 30 June 2015 - Period 3
Health and Adult Social Care
Portfolio Holder - Cllr J Moyies**

Forecast Outturn Variance	Year to Date Variance
a.	
b.	
c.	
d. Forecast underspend because of lower than projected residential care placements and direct payments.	
e. Mainly as a result of higher than projected residential care placements, direct payments and supported living.	Mainly as a result of higher than projected residential care placements, direct payments and supported living.
f. Reduced residential care placements offset by higher homecare and direct payment packages.	
g.	
h. Higher than estimated residential care placements & supported living.	Higher than estimated residential care placements & supported living.
i.	
j.	
k.	
l.	

**General Fund Forecast 2015/16
at 30 June 2015 - Period 3
Children and Learning
Portfolio Holder - Cllr A P Jones**

Service	Gross Expend £000	Gross Income £000	Original Budget £000	Virement £000	Latest Budget £000	Expected Outturn £000	Forecast Variance £000	Budget to Date £000	Spend to Date £000	To Date Variance £000
a Childrens Commissioning	1,093	(558)	535	(34)	501	501	0	192	206	14
b Children with Special Needs	2,171	(777)	1,394	310	1,704	1,934	230	426	497	71
c Early Years Development and Child Care Partnership	11,034	(9,568)	1,466	1	1,467	1,447	(20)	2,924	2,927	3
d Children Fieldwork Services	4,887	0	4,887	0	4,887	5,037	150	1,223	1,265	42
e Children Fostering and Adoption	7,182	(208)	6,974	144	7,118	6,918	(200)	1,780	1,761	(19)
f Youth Service	1,763	(340)	1,423	0	1,423	1,463	40	295	290	(5)
g Age 14 to 19 Learning and Development	0	0	0	0	0	0	0	0	0	0
h Other Education	577	(524)	53	0	53	53	0	13	21	8
i Schools Retained Budgets	0	0	0	0	0	0	0	0	0	0
j Private Voluntary Independent	4,465	(160)	4,305	0	4,305	4,230	(75)	1,076	994	(82)
k Schools Delegated Budgets	71,093	(71,093)	0	0	0	0	0	17,012	17,012	0
l Children Specialist Commissioning	1,201	(59)	1,142	76	1,218	1,278	60	307	324	17
m Children Specialist Projects	219	(216)	3	0	3	3	0	1	(1)	(2)
n School Support and Preventative Services	32,969	(23,616)	9,353	0	9,353	9,413	60	5,229	5,365	136
o Youth Offending Service	3,074	(1,132)	1,942	0	1,942	1,942	0	198	155	(43)
Total Net Budget for Portfolio	141,728	(108,251)	33,477	497	33,974	34,219	245	30,676	30,816	140

Virements

£000

Transfer from earmarked reserves
Allocation from Contingency
In year virements

421
101
(25)

497

**General Fund Forecast 2015/16
at 30 June 2015 - Period 3
Children and Learning
Portfolio Holder - Cllr A P Jones**

Forecast Outturn Variance	Year to Date Variance
a.	
b. Current cohort includes 3 high cost LDD placements. Direct payments also overspent. Overspend also due to costs of legal representation in child protection cases.	
c. Cost pressure from delayed saving on children's centres can be contained for one year.	
d. Overspend due to cost of Agency Social Workers in frontline child protection roles in Care Management and First Contact teams.	
e. Forecast for current cohort of fostering places, indicates £200K underspend.	Underspend to date broadly in line with annual forecast.
f. Savings not yet achieved – projected shortfall on traded service income and staffing restructure.	
g.	
h.	
i.	
j. PVI placements forecast online for the year, following recent reductions in number of placements.	Current cohort have cost less than budget to date, but do not yet include any Secure Accommodation placements.
k.	
l. Agency spending on Independent Reviewing Officers.	
m.	
n. Overspend is likely as staffing restructures relating to savings proceed in-year. Earmarked reserves to be used for specific targeted school improvement actions in year.	Earmarked reserves to be drawn down for specific targeted school improvement actions.
o.	

General Fund Forecast 2015/16
at 30 June 2015 - Period 3
Leader
Portfolio Holder - Cllr R Woodley

Service	Gross Expend £000	Gross Income £000	Original Budget £000	Virement £000	Latest Budget £000	Expected Outturn £000	Forecast Variance £000	Budget to Date £000	Spend to Date £000	To Date Variance £000
a Accounts Payable	194	(154)	40	0	40	40	0	11	9	(2)
b Accounts Receivable	274	(282)	(8)	0	(8)	(8)	0	(2)	(5)	(3)
c Accountancy	2,616	(2,834)	(218)	0	(218)	(218)	0	(38)	(52)	(14)
d Asset Management	429	(428)	1	15	16	4	(12)	17	(6)	(23)
e Internal Audit & Corporate Fraud	855	(907)	(52)	0	(52)	(52)	0	(12)	(4)	8
f Buildings Management	2,843	(2,873)	(30)	(129)	(159)	(19)	140	240	271	31
g Administration & Support	549	(550)	(1)	0	(1)	(1)	0	0	(12)	(12)
h Community Centres and Club 60	63	(1)	62	0	62	62	0	20	20	0
i Corporate and Industrial Estates	921	(2,350)	(1,429)	0	(1,429)	(1,429)	0	(348)	(369)	(21)
j Corporate and Non Distributable Costs	3,354	(172)	3,182	(25)	3,157	3,216	59	(425)	(562)	(137)
k Corporate Subscriptions	73	0	73	0	73	73	0	18	18	0
l Council Tax Admin	1,413	(471)	942	0	942	942	0	245	140	(105)
m Emergency Planning	102	0	102	0	102	102	0	26	23	(3)
n Democratic Services Support	458	0	458	0	458	458	0	115	107	(8)
o Media And Communication	0	0	0	0	0	0	0	0	0	0
p Member Expenses	732	0	732	0	732	732	0	183	166	(17)
q Department of Corporate Services	1,053	(1,053)	0	10	10	10	0	11	42	31
r Elections and Electoral Registration	394	0	394	0	394	394	0	116	76	(40)
s Strategy & Performance	865	(936)	(71)	0	(71)	(71)	0	(41)	(40)	1
t Programme Office	340	(341)	(1)	0	(1)	(1)	0	0	(6)	(6)
u Information and Governance	0	0	0	0	0	0	0	0	0	0
v Insurance	195	(241)	(46)	0	(46)	(46)	0	(30)	(26)	4
w Local Land Charges	255	(318)	(63)	0	(63)	(63)	0	22	14	(8)
x Legal Services	1,105	(1,131)	(26)	0	(26)	(26)	0	(7)	(9)	(2)
y Non Domestic Rates Collection	360	(302)	58	0	58	58	0	27	27	0
z Payroll	0	0	0	0	0	0	0	0	0	0
aa Corporate Procurement	705	(705)	0	89	89	89	0	29	(21)	(50)
ab Property Management & Maintenance	575	(575)	0	130	130	230	100	72	105	33
Total Net Budget for Portfolio	20,723	(16,624)	4,099	90	4,189	4,476	287	249	(94)	(343)

**General Fund Forecast 2015/16
at 30 June 2015 - Period 3
Leader
Portfolio Holder - Cllr R Woodley**

Virements	£000
Transfer from earmarked reserves	90
Allocation from Contingency	0
In year virements	0
	90

Forecast Outturn Variance	Year to Date Variance
a.	
b.	
c.	Staff vacancies
d. Higher income expected than currently forecast	Underspend on professional fees
e.	
f. Electricity & Cleaning costs are expected to exceed budget by the end of the year	An overspend on Electricity & Cleaning costs is being partially offset by an underspend on Furniture
g.	Staff vacancy
h.	
i.	Income is currently exceeding profiled budget
j. VAT fees, annual fees (for Rockspring Property Fund) and Money Market Fund Fees	VAT fees, annual fees (for Rockspring Property Fund) and Money Market Fund Fees are exceeding profiled budget
k.	
l.	More court costs relating to Council Tax have been raised than anticipated although this is likely to result in a high provision for Bad Debt at the end of the year and is therefore not yet being forecast as an underspend
m.	

Forecast Outturn Variance	Year to Date Variance
n.	
o.	
p.	Current underspend on Members' national insurance, hospitality, conferences and allowances budgets
q.	Pressure on employees budgets due overtime, training and an overlap of staff leaving and new person in post
r.	Not all expenditure for all this year's election posted. Budget need to be profiled in line with Elections
s.	
t.	
u.	
v.	
w.	
x.	
y.	
z.	
aa.	
ab.	Income shortfall due to the termination of a contract with Seevic. Expenditure to be recharged.

**General Fund Forecast 2015/16
at 30 June 2015 - Period 3
Enterprise, Tourism & Economic Development
Portfolio Holder - Cllr G Longley**

Service	Gross Expend £000	Gross Income £000	Original Budget £000	Virement £000	Latest Budget £000	Expected Outturn £000	Forecast Variance £000	Budget to Date £000	Spend to Date £000	To Date Variance £000
a Arts Development	516	(205)	311	0	311	321	10	78	96	18
b Amenity Services Organisation	3,005	(2,389)	616	30	646	731	85	228	322	94
c Economic Development	483	(112)	371	90	461	461	0	159	44	(115)
d Culture Management	135	(6)	129	0	129	129	0	33	45	12
e Library Service	3,509	(387)	3,122	0	3,122	3,122	0	935	975	40
f Museums And Art Gallery	1,168	(92)	1,076	24	1,100	1,110	10	302	334	32
g Parks And Amenities Management	4,458	(663)	3,795	(30)	3,765	3,765	0	884	838	(46)
h Climate Change	218	0	218	0	218	218	0	54	51	(3)
i Resort Services Pier and Foreshore and Southend Marine Activity Centre	3,130	(947)	2,183	0	2,183	2,223	40	365	359	(6)
j Sports Development	257	(114)	143	0	143	143	0	21	67	46
k Sport and Leisure Facilities	836	0	836	0	836	566	(270)	209	269	60
l Southend Theatres	582	(16)	566	0	566	566	0	143	138	(5)
m Support to Mayor	211	0	211	0	211	211	0	61	59	(2)
n Town Centre	124	(47)	77	0	77	77	0	42	48	6
o Tourism	301	(10)	291	0	291	291	0	74	66	(8)
Total Net Budget for Portfolio	18,933	(4,988)	13,945	114	14,059	13,934	(125)	3,588	3,711	123

Virements

Transfer from earmarked reserves
Allocation from Contingency
In year virements

£000

0

0

114

114

**General Fund Forecast 2015/16
at 30 June 2015 - Period 3
Enterprise, Tourism & Economic Development
Portfolio Holder - Cllr G Longley**

Forecast Outturn Variance	Year to date Variance
a. Grant income less than anticipated	Focal Point Gallery exhibition expenditure is front loaded
b. Staffing overspends and anticipated income shortfall.	Staffing costs currently exceeding the budget.
c.	Underspend of the Regional Growth Fund for Economic Development.
d.	
e.	Forum employee and relief staff costs, variance expected to fall over time.
f. Annual servicing of the Cliff lift	Project grant income yet to be received
g.	Grant funding for the Belfairs Woodland Centre project to be spent. Allotment income exceeding target to date and underspend on Parks Third Party Payments.
h.	
i. Water charges and maintenance of the City Beach fountains.	
j.	Grant funding yet to be received
k. Underspend as a result of the new Leisure Management contract.	Loss of income claim due to the closure of Belfairs swimming pool, whilst essential works are carried out. Prior year Leisure Centre energy charges in dispute.
l.	
m.	
n.	
o.	

**General Fund Forecast 2015/16
at 30 June 2015 - Period 3
Community & Organisational Development
Portfolio Holder - Cllr I Gilbert**

Service	Gross Expend £000	Gross Income £000	Original Budget £000	Virement £000	Latest Budget £000	Expected Outturn £000	Forecast Variance £000	Budget to Date £000	Spend to Date £000	To Date Variance £000
a Closed Circuit Television	403	(18)	385	92	477	477	0	117	131	14
b Cemeteries and Crematorium	1,437	(2,044)	(607)	0	(607)	(607)	0	(85)	(172)	(87)
c Community Safety	356	(41)	315	(93)	222	222	0	29	21	(8)
d Customer Services Centre	1,921	(1,968)	(47)	50	3	3	0	0	(12)	(12)
e Council Tax Benefit	0	0	0	0	0	0	0	0	(23)	(23)
f Dial A Ride	103	(17)	86	(1)	85	85	0	21	19	(2)
Housing Benefit and Council Tax Benefit Admin	2,830	(1,285)	1,545	0	1,545	1,635	90	357	357	0
g Rent Benefit Payments	98,947	(99,050)	(103)	0	(103)	(103)	0	(26)	334	360
i Partnership Team	327	0	327	0	327	327	0	81	70	(11)
j Registration of Births Deaths and Marriages	470	(323)	147	1	148	148	0	37	16	(21)
k Support To Voluntary Sector	913	0	913	0	913	913	0	196	194	(2)
l Human Resources	1,935	(1,946)	(11)	40	29	29	0	95	93	(2)
m Information Comms & Technology	5,064	(5,450)	(386)	100	(286)	(286)	0	(108)	(129)	(21)
n People & Organisational Development	449	(454)	(5)	10	5	5	0	8	(10)	(18)
o Queensway Regeneration Project	0	0	0	0	0	0	0	0	10	10
p Transport Management	209	(209)	0	29	29	29	0	7	(1)	(8)
q Tickfield Training Centre	366	(349)	17	0	17	17	0	28	15	(13)
r Vehicle Fleet	809	(773)	36	(27)	9	9	0	2	(8)	(10)
Total Net Budget for Portfolio	116,539	(113,927)	2,612	201	2,813	2,903	90	759	905	146

Virements

£000

Transfer from earmarked reserves
Allocation from Contingency
In year virements

111
90
0
201

**General Fund Forecast 2015/16
at 30 June 2015 - Period 3
Community & Organisational Development
Portfolio Holder - Cllr I Gilbert**

Forecast Outturn Variance	Year to Date Variance
a.	
b.	Cemetery and Crematorium income both currently exceeding budget
c.	
d.	Staff vacancies
e.	Overpayments repaid relating to prior years
f.	
g.	Expected budget pressure on employees' budget due to agency staff and overtime
h.	Monitoring position as at Period 3
i.	Current underspend on the Partnership budget
j.	Income is currently exceeding expectation however this is expected to come in line with budget by year-end due to less demand in the winter period
k.	
l.	
m.	Staffing vacancies and higher than anticipated income are in part being offset by overspends in supplies and services budgets
n.	Underspend on supplies and services budgets as costs for coaching and training services have not yet been charged
o.	Private Contractors and Consultancy costs
p.	
q.	Tickfield Centre has higher income than budget
r.	Staff vacancies following restructure

**General Fund Forecast 2015/16
at 30 June 2015 - Period 3
Public Protection, Waste & Transport
Portfolio Holder - Cllr M Terry**

Service	Gross Expend £000	Gross Income £000	Original Budget £000	Virement £000	Latest Budget £000	Expected Outturn £000	Forecast Variance £000	Budget to Date £000	Spend to Date £000	To Date Variance £000
a Bridges and Structural Engineering	392	0	392	0	392	392	0	98	103	5
b Concessionary Fares	3,489	0	3,489	0	3,489	3,489	0	870	903	33
c Decriminalised Parking	1,965	(1,601)	364	50	414	414	0	103	64	(39)
d Enterprise Tourism and Environment Central Pool	1,858	(1,925)	(67)	0	(67)	(67)	0	(16)	(3)	13
e Flood and Sea Defence	874	(63)	811	0	811	811	0	202	196	(6)
f Highways Maintenance	10,296	(2,232)	8,064	0	8,064	8,064	0	1,880	1,971	91
g Car Parking Management	1,437	(5,646)	(4,209)	0	(4,209)	(4,209)	0	(705)	(868)	(163)
h Passenger Transport	389	(61)	328	0	328	328	0	100	90	(10)
i Public Conveniences	661	0	661	0	661	681	20	202	185	(17)
j Road Safety and School Crossing	305	0	305	0	305	305	0	31	37	6
k Regional And Local Town Plan	1,669	(752)	917	0	917	917	0	230	173	(57)
m Traffic and Parking Management	786	(5)	781	0	781	781	0	211	190	(21)
n Waste Collection	3,860	0	3,860	0	3,860	3,860	0	962	1,045	83
o Waste Disposal	4,019	0	4,019	0	4,019	4,019	0	1,002	1,019	17
p Environmental Care	652	(4)	648	0	648	648	0	169	179	10
q Civic Amenity Sites	654	0	654	0	654	654	0	178	166	(12)
r Waste Management	2,034	0	2,034	0	2,034	2,034	0	86	97	11
s Cleansing	2,193	(7)	2,186	0	2,186	2,186	0	581	593	12
Total Net Budget for Portfolio	37,533	(12,296)	25,237	50	25,287	25,307	20	6,184	6,140	(44)

Virements

Transfer from earmarked reserves	£000
Allocation from Contingency	50
In year virements	0
	<u>50</u>

**General Fund Forecast 2015/16
at 30 June 2015 - Period 3
Public Protection, Waste & Transport
Portfolio Holder - Cllr M Terry**

Forecast Outturn Variance	Year to Date Variance
a.	
b.	
c.	
d.	
e.	
f.	
g.	Car parking income exceeding expectations in April and May.
h.	General underspends across the service
i.	Repairs and maintenance of public conveniences.
j.	
k.	Grant funding underspending to date.
l.	
m.	
n.	Contract indexation due.
o.	
p.	
q.	
r.	
s.	
t.	

**General Fund Forecast 2015/16
at 30 June 2015 - Period 3
Housing, Planning & Regulatory Services
Portfolio Holder - Cllr D Norman**

Service	Gross Expend £000	Gross Income £000	Original Budget £000	Virement £000	Latest Budget £000	Expected Outturn £000	Forecast Variance £000	Budget to Date £000	Spend to Date £000	To Date Variance £000
a Building Control	593	(389)	204	0	204	204	0	47	33	(14)
b Development Control	1,022	(509)	513	0	513	513	0	161	82	(79)
c Regulatory Business	661	(10)	651	0	651	651	0	169	178	9
d Regulatory Licensing	632	(474)	158	0	158	184	26	(130)	(93)	37
e Regulatory Management	239	0	239	0	239	239	0	60	1	(59)
f Regulatory Protection	285	(12)	273	0	273	273	0	26	34	8
g Strategic Planning	398	0	398	0	398	398	0	99	97	(2)
i Private Sector Housing	5,866	(338)	5,528	31	5,559	5,559	0	1,389	1,356	(33)
j Housing Needs & Homelessness	1,449	(439)	1,010	0	1,010	1,010	0	253	322	69
k Supporting People	3,772	0	3,772	0	3,772	3,772	0	942	821	(121)
Total Net Budget for Portfolio	14,917	(2,171)	12,746	31	12,777	12,803	26	3,016	2,831	(185)

Virements

Transfer from earmarked reserves
Allocation from Contingency
In year virements

£000

31
0
0

31

Forecast Outturn Variance	Year to date Variance
a.	
b.	
c.	
d. Saving not achieved regarding contractor costs.	
e.	
f.	
g.	

Housing Revenue Account Forecast 2015/16
at 30 June 2015 - Period 3
Corporate Director - Simon Leftley

Description	Original Budget £000	Virement £000	Latest Budget £000	Expected Outturn £000	Forecast Variance £000	Budget to Date £000	Spend to Date £000	To Date Variance £000
a Employees	279	0	279	279	0	70	71	2
b Premises (Excluding Repairs)	673	0	673	673	0	25	4	(21)
c Repairs	5,236	0	5,236	5,236	0	1,611	1,611	(0)
d Supplies & Services	66	0	66	66	0	17	1	(16)
e Negative Subsidy Liability	0	0	0	0	0	0	0	0
f Management Fee	9,264	0	9,264	9,264	0	2,850	2,850	(0)
g Management Fee - one off costs	0	0	0	0	0	0	0	0
h MATS	956	0	956	956	0	239	239	0
i Provision for Bad Debts	361	0	361	361	0	0	0	0
j Capital Financing Charges	13,770	0	13,770	13,950	180	2,656	2,710	54
Expenditure	30,605	0	30,605	30,785	180	7,468	7,487	19
k Government Grants	0	0	0	0	0	0	0	0
l Fees & Charges	(3,789)	0	(3,789)	(3,789)	0	(1,120)	(1,202)	(82)
m Rents	(26,877)	0	(26,877)	(27,077)	(200)	(6,329)	(6,608)	(279)
n Other	(227)	0	(227)	(227)	0	(207)	(188)	19
o Contribution from General Fund for wider Community	0	0	0	0	0	0	0	0
p Interest	(90)	0	(90)	(90)	0	(23)	(23)	0
q Recharges	(530)	0	(530)	(530)	0	(133)	(110)	23
Income	(31,513)	0	(31,513)	(31,713)	(200)	(7,810)	(8,131)	(320)
r Appropriation to Earmarked reserves	2,720	0	2,720	2,740	20	0	0	0
s Statutory Mitigation on Capital Financing	(1,813)	0	(1,813)	(1,813)	0	(1,360)	(1,360)	0
Net Expenditure / (Income)	0	0	0	0	0	(1,702)	(2,004)	(302)
Use of Reserves								
Balance as at 1 April 2014	3,502	0	3,502	3,502	0			
Use in Year	(0)	0	(0)	(0)	0			
Balance as at 31 March 2015	3,502	0	3,502	3,502	0			

Housing Revenue Account Forecast 2015/16
at 30 June 2015 - Period 3
Corporate Director - Simon Leftley

Forecast Outturn Variance	Year to Date Variance
a.	
b.	
c.	
d.	
e.	
f.	
g.	
h.	
i.	
j. Interest payable on the HRA's internal borrowing is higher than estimated in the budget.	Interest payable on the HRA's internal borrowing is higher than estimated in the budget.
k.	
l.	
m. Higher than expected rental income because of a lower number of void properties than estimated in the budget. There is also a higher rental income because all new and transferring tenancies are being let at formula rent.	Higher than expected rental income because of a lower number of void properties than estimated in the budget. There is also a higher rental income because all new and transferring tenancies are being let at formula rent.
n.	
o.	
p.	
q.	
r.	
s.	



**Capital Programme Budget
Monitoring 2015/16**

Period 3

as at 30th June 2015

Departmental Summary

Capital Programme Monitoring Report – June 2015

1. Overall Budget Performance

The revised Capital budget for the 2015/16 financial year is £58.343million which includes all changes agreed at June Cabinet. Actual capital spend at 30th June is £6.051million representing approximately 10% of the revised budget. This is shown in Appendix 1. (Outstanding creditors totalling £1.178million have been removed from this figure).

The expenditure to date has been projected to year end and the outturn position is forecast to reflect the Project Manager's realistic expectation. This is broken down by Department as follows:

Department	Revised Budget 2015/16 £'000	Actual 2015/16 £'000	Expected outturn 2015/16 £'000	Latest Expected Variance to Revised Budget 2015/16 £'000	Previous Expected Variance to Revised Budget 2015/16 £'000
Corporate Services	10,231	385	10,231	-	-
People	15,880	1,960	15,880	-	-
Place	21,886	1,955	21,886	-	-
Housing Revenue Account (HRA)	10,346	1,751	10,346	-	-
Total	58,343	6,051	58,343	-	-

The capital programme is expected to be financed as follows:

Department	External Funding			Total Budget £'000
	Council Budget £'000	Grant Budget £'000	Developer & Other Contributions £'000	
Corporate Services	10,164	67	-	10,231
People	4,287	11,593	-	15,880
Place	12,226	7,670	1,990	21,886
Housing Revenue Account (HRA)	10,232	-	114	10,346
Total	36,909	19,330	2,104	58,343

The funding mix for the total programme could change depending on how much grant and external contributions are received by the Council by the end of the year.

The grants and external contributions position to 30th June is as follows:

Department	Grant Budget	Developer & Other Contributions Budget	Total external funding budget	External funding received	External funding outstanding
	£'000	£'000	£'000	£'000	£'000
Corporate Services	67	-	67	-	67
People	11,593	-	11,593	1,375	10,218
Place	7,670	1,990	9,660	1,524	8,136
Housing Revenue Account (HRA)	-	114	114	-	114
Total	19,330	2,104	21,434	2,899	18,535

2. Department Budget Performance

Department for Corporate Services

The revised capital budget for the Department for Corporate Services is £10.231million. The budget is distributed across various scheme areas as follows:

Department for Corporate Services	Revised Budget 2015/16 £'000	Actual 2015/16 £'000	Expected outturn 2015/16 £'000	Latest Forecast Variance to Year End 2015/16 £'000	Previous Forecast Variance to Year End 2015/16 £'000
Accommodation Strategy - Main	179	20	179	-	-
Accommodation strategy - CCTV	1	1	1	-	-
Civic Centre – Server Room	83	-	83	-	-
Tickfield	84	14	84	-	-
Asset Management (Property)	3,652	14	3,652	-	-
Cemeteries & Crematorium	2,360	-	2,360	-	-
ICT Programme	3,339	335	3,339	-	-
Subtotal	9,698	385	9,698	-	-
Priority Works (see table)	533	-	533	-	-
Total	10,231	385	10,231	-	-

Priority Works	£'000
Budget available	1,000
Less budget allocated to agreed schemes	(467)
Remaining budget	533

Actual spend at 30th June stands at £0.385million. This represents 4% of the total available budget.

Accommodation Strategy - Main

As part of the refurbishment of Civic 2, it was originally decided to give the toilets a minor refresh. However the toilets proved to be in a worse condition than realised so it was

agreed to undertake a full refurbishment which is now underway. The tenders were returned on 13th July and once they have been evaluated, a way forward will be agreed.

Civic Centre – Server Room

The final stage of the New Server Room scheme is underway and completion elements including various final tests for operations with regards to fire, power and air-conditioning are planned for the coming months.

Tickfield

The project is progressing to create additional capacity for the Tickfield kitchen and improving access to the museum area. This will then progress into major partitioning on the ground floor and installation of a partition wall in the Darwin Room.

Asset Management (Property)

The demolition of Focus House has commenced and is progressing well. This project will be completed during 2015/16.

The development agreement for the Airport Business Park site is now ready for signature. An idea of future expenditure should be available during quarter 2 and spend can then be re-profiled accordingly if required.

Negotiations are underway with the landlord following a lease break on 93-99 Southchurch Road.

Cemeteries and Crematorium

The work on the Cremator to fully reline the hot bricks is now complete and invoices are expected to come through in the next month.

The legal negotiating process for the purchase of the new burial ground is on-going and the scheme is moving forward.

The west chapel pipe organ refurbishment is almost complete and is in the process of being reinstalled into the chapel.

ICT

The Agresso upgrade went live on 8th July and any minor issues are in the process of being sorted out.

Additional Capital One modules are currently being reviewed as well as the portal for Childrens Centres and Passenger Transport. It is expected that further progress will be made by the next reporting period.

Friars and Thorpedene libraries are outstanding as part of the Libraries Wireless project and the estimated completion is by the end of September 2015.

Works have begun on the Wireless Borough/City Deal to implement WiFi in areas of the town with high footfall and to develop greater social inclusion. The formal procurement process has commenced in July following an event to inform suppliers of the requirements held in June.

Priority Works

The Priority works provision budget currently has £533k remaining unallocated.

Department for People

The revised Department for People budget totals £15.880million.

Department for People	Revised Budget 2015/16 £'000	Actual 2015/16 £'000	Expected outturn 2015/16 £'000	Latest Expected Variance to Year End 2015/16 £'000	Previous Expected Variance to Year End 2015/16 £'000
Adult Social Care	2,698	46	2,698	-	-
General Fund Housing	2,926	303	2,926	-	-
Children & Learning Other	180	4	180	-	-
Condition Schemes	1,381	85	1,381	-	-
Devolved Formula Capital	310	136	310	-	-
Primary School Places	8,385	1,386	8,385	-	-
Total	15,880	1,960	15,880	-	-

Actual spend at 30th June stands at £1.960million. This represents 12% of the total available budget.

Adult Social Care

The Adult Social Care budget consists of the Community Capacity grant which includes £172k for the Care Act capital scheme. The remainder of the Community Capacity grant will be spent on major adaptations that will enable vulnerable individuals to remain in their own homes and to assist in avoiding delayed discharges from hospital.

General Fund Housing

A thorough review of how the Disabled Facilities service is delivered is currently being undertaken and a report on the outcome will be published in the autumn.

The Empty Dwellings Management scheme is currently concentrating on bringing more empty homes back into use.

Children & Learning Other Schemes

The short Breaks for Disabled Children budget of £68k will be used in 2015/16 to ensure that the boroughs disabled children achieve their best outcomes as need is identified.

Retentions of £214k are being held against projects at Hinguar Primary and Kingsdown Special Schools and will be paid once outstanding snagging and defects works are completed and fully signed off. This figure is included in the creditors shown above.

Free schools meals funding has been allocated to the Thorpe Greenways kitchen expansion project which will be carried out over the summer holidays.

Condition Schemes

A budget of £1.381m has been allocated to address larger conditions in schools where the cost is over the schools capabilities to fund. Of this amount, £229k are for projects started in 2014/15. Most of these works are being undertaken over the summer holidays to minimise disruption to the schools.

Retentions of £36k are being held for works completed in 2014/15 at eight primary schools. This figure is included in the creditors shown above.

Devolved Formula Capital

This is an annual devolution of dedicated capital grant to all maintained schools. The grant for 2015/16 is £310k.

Primary School Places

Capital expansions, both permanent and temporary are on-going to supply primary places to meet significant increased demands. In 2015/16, spend of £8.385m is programmed. This covers large, multi-year projects at St Helen's Catholic Primary, Sacred Heart Catholic Primary, Hamstel Infant and Juniors, The Federation of Greenways Schools, Darlington Primary, St Mary's Prittlewell C of E Primary and Porters Grange Primary Schools.

A further £96k is also being held as retention payments against works completed in 2014/15 on smaller expansion projects. This figure is included in the creditors shown above.

Department for Place

The revised capital budget for the Department for Place is £21.886million. This includes all changes approved at June Cabinet. The budget is distributed across various scheme areas as follows:

Department for Place	Revised Budget 2015/16 £'000	Actual 2015/16 £'000	Expected outturn 2015/16 £'000	Latest Expected Variance to Year End 2015/16 £'000	Previous Expected Variance to Year End 2015/16 £'000
Culture	3,583	770	3,583	-	-
Enterprise, Tourism & Regeneration	3,657	43	3,657	-	-
Coastal Defence	2,396	203	2,396	-	-
Highways and Infrastructure	1,625	118	1,625	-	-
Parking Management	550	2	550	-	-
Section 38 & 106 Agreements	1,690	42	1,690	-	-
Local Transport Plan	2,794	317	2,794	-	-
Local Growth Fund	2,420	14	2,420	-	-
Transport	814	190	814	-	-
Waste	597	236	597	-	-
Energy Saving Projects	1,760	20	1,760	-	-
Total	21,886	1,955	21,886	-	-

Actual spend at 30th June stands at £1.955million. This represents 9% of the total available budget.

Culture

Contractors have been on site at Belfairs golf course since 29th June to undertake the final stages of the drainage works.

Works to replace the floor in the auditorium at the Cliffs Pavilion along with the external works above the Maritime Room have been scheduled to take place in July 2015 following the tendering process which is currently taking place.

The tennis courts in Chalkwell and Priory Parks are now complete. Retention payments will be held until snagging has been completed.

Works are progressing on the refurbishment of the war memorials within the Borough. The gates at Jones Memorial ground have now been removed to undergo a full refurbishment.

Enterprise, Tourism & Regeneration

The Regeneration projects include all the work currently taking place on Southend Pier and the City Deal Incubation Centre as well as the Coastal Communities Fund.

Concrete and structural repairs needed on the pier are currently out to tender.

The Incubation Centre is now open and functioning. Small adjustments are being made to enable maximum operational capacity. The remaining budget is in the process of being mapped out to identify areas which add most value.

The timeframe for spend on the Coastal Communities Fund has been extended by the Big Lottery and CLG. Negotiations are now underway with the Yacht club to enable delivery of the lagoon.

Coastal Defence

Works for the cliff stabilisation works at Clifton Drive commenced on 12th April and are progressing well.

A grant from DeFRA has been received in 2015/16 in relation to flooding repairs. The funds will be spent on improving resilience to private properties.

Highways and Infrastructure

Plans for 2015/16 are currently in hand and implementation works have commenced for the Highways Planned Maintenance schemes. These will continue on a phased basis for the remainder of the financial year.

Parking Management

Works to the Civic Centre underground car park are planned for the summer and the project plan is being finalised by Property Services. The rest of the borough car park improvements will be considered once the Civic Centre car park costs have been finalised.

Section 38 and Section 106 Schemes

There are a number of S38 and S106 schemes all at various stages. The larger schemes include works to Fossetts Farm Bridleway and North Shoebury Road.

Local Transport Plans (LTP Schemes)

In terms of traffic management and parking, a number of schemes are currently going through the consultation phase and others are in the process. Implementation will commence as soon as the legal formalities have been completed and approval has been given from the Traffic and Parking Working Party Committee.

Local Growth Fund

The A127 Growth Corridor projects will support the predicted growth associated with London Southend Airport and the Joint Area Action Plan (JAAP) proposals developed by Southend, Rochford and Essex County Councils to release land and create 7,380 high value jobs on new business. The improvement will also support background growth of Southend and Rochford.

The business cases for A127 Kent Elms and Bridge and Highway Maintenance have been approved by South East Local Enterprise Partnership Individual Technical Evaluator to draw down 2015/16 funding. Further work is underway to support the business cases for

2016/17 onwards. 2015/16 works for Kent Elms will be focussing on the design and construction of the advance surface crossing works and design and survey work for the main junction improvement works. Works on the Bell junction will be focussing on survey work to inform the design for the main junction improvement works. Bridge and Highway Maintenance will be focussing on investigation works for the improvement to the A127 corridor and also necessary surfacing to the east bound section of the A127 from Boundary to just prior to the Progress Road improvement works.

Transport

Main works on the A127 Tesco junction improvements were completed on 29th March 2015 with the switching on of the traffic signals. Traffic signal monitoring will continue to be adjusted as necessary. Defects are still to be rectified by the contractor and the final account is yet to be completed. A quotation of the potential new stepped pedestrian area at Nestuda Way is currently being prepared.

Waste

There are commitments for the year in relation to the Commercial Waste and Recycling Centre which will involve ground works, a salt dome and refurbishment of the toilets. Some disused buried structures and contaminated soil have been discovered on site and this has slightly delayed the project.

Energy Saving Projects

Orders have now been placed for the solar panels and windows at Temple Sutton Primary School and the tender evaluation is currently taking place at Southend Adult Community College.

Some improvements have been made to the Civic Centre heating controls but this has not fully resolved the issue. New thermostats are due to be installed along with a new burner and gas booster on the boiler.

Housing Revenue Account

The revised budget for the Housing Revenue Account capital programme for 2015/16 is £10.346million.

The latest budget and spend position is as follows:

Housing Revenue Account	Revised Budget 2015/16 £'000	Actual 2015/16 £'000	Expected outturn 2015/16 £'000	Forecast Variance to Year End 2015/16 £'000	Previous Forecast Variance to Year End 2015/16 £'000
Decent Homes Programme	7,314	1,491	7,314	-	-
Council House Adaptations	500	173	500	-	-
Sheltered Housing Remodelling	415	-	415	-	-
32 Byron Avenue	16	1	16	-	-
Other HRA	2,101	86	2,101	-	-
Total	10,346	1,751	10,346	-	-

The actual spend at 30th June of £1.751million represents 17% of the HRA capital budget.

Decent Homes Programme

The on-going Decent Homes schemes are continuing in 2015/16. Kitchens, bathrooms and electrical works are programmed to be complete by December 2015. The Barringtons lift upgrade is due to complete by the end of July. The energy initiative projects at Mornington House and Barringtons are due to start imminently. Other capital projects programmed for 2015/16 are currently in the tender process.

Council House Adaptions

This budget relates to minor and major adaptations in council dwellings. Spend depends on the demand for these adaptations and works are currently in progress for 2015/16.

Sheltered Housing Remodelling

Plans are currently being made for the use of this fund in 2015/16.

S106/RTB funded schemes

The build at 32 Byron Avenue is now complete and awaiting settlement of the final accounts.

Other HRA

A scheme to review HRA land is currently underway and planning permission was received on 15th April for the proposed sites. The plan is to construct 18 housing units within the Shoeburyness ward. The tender for construction is currently out for approval with an anticipated start date on site during September 2015.

Summary of Capital Expenditure at 30th June 2015

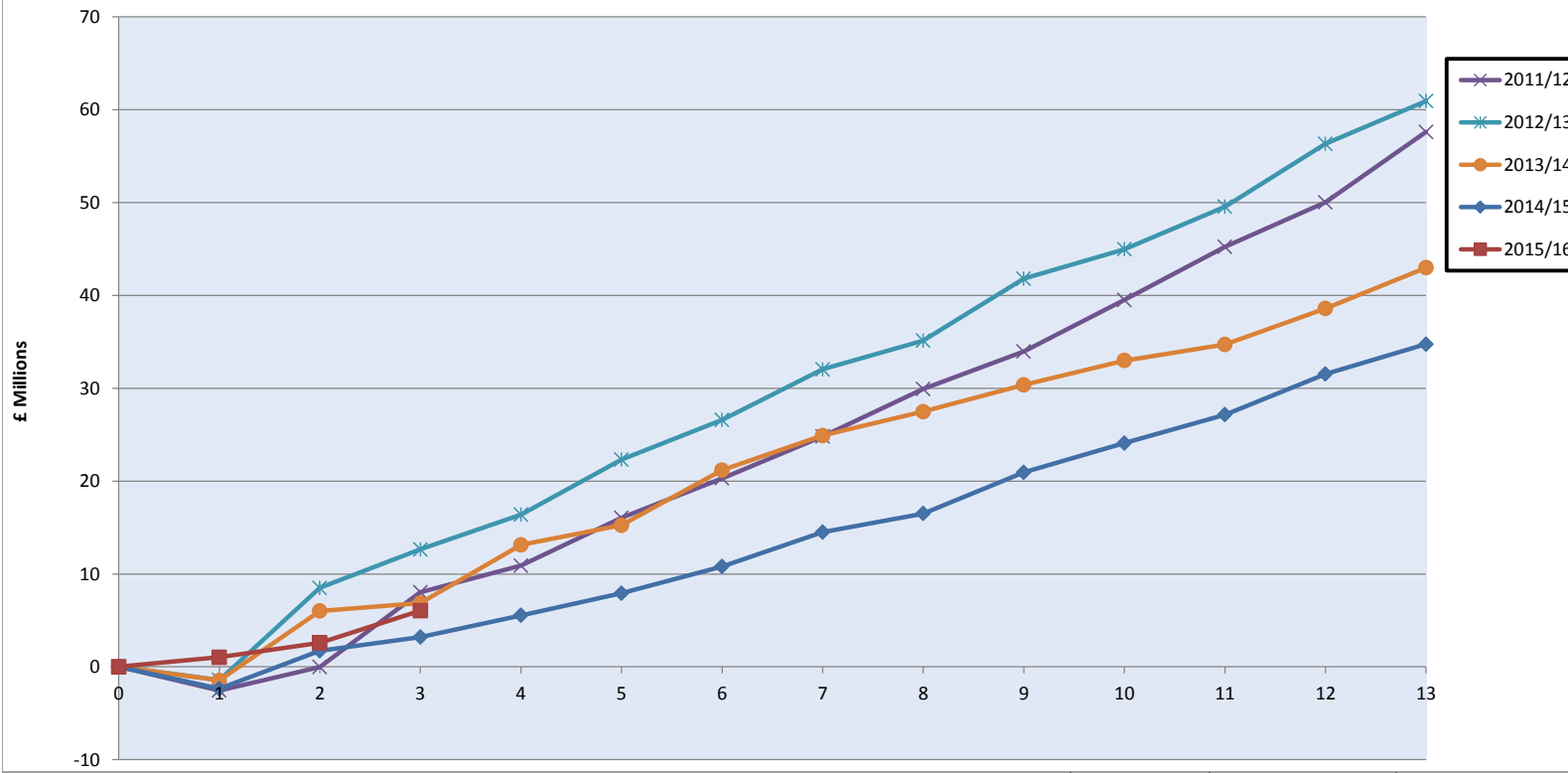
Appendix 1

	Original Budget 2015/16 £000	Revisions £000	Revised Budget 2015/16 £000	Actual 2015/16 £000	Forecast outturn 2015/16 £000	Forecast Variance to Year End 2015/16 £000	% Variance
Corporate Services	10,252	(21)	10,231	385	10,231	-	4%
People	15,392	488	15,880	1,960	15,880	-	12%
Place	17,859	4,027	21,886	1,955	21,886	-	9%
Housing Revenue Account	10,002	344	10,346	1,751	10,346	-	17%
	<u>53,505</u>	<u>4,838</u>	<u>58,343</u>	<u>6,051</u>	<u>58,343</u>	<u>-</u>	<u>10%</u>
Council Approved Original Budget - February 2015	53,505						
Corporate Services amendments	(4)						
People amendments	(684)						
Place amendments	(34)						
Carry Forward requests	7,587						
Accelerated Delivery requests to 2014/15	(582)						
Budget re-profiles (July, November and February Cabinet)	(1,872)						
New external funding	427						
Council Approved Revised Budget - June 2015	<u>58,343</u>						

Actual compared to Revised Budget spent is £6.051M or 10%

Appendix 2

Capital programme Delivery
Cummulative Capital Expenditure 2011/12 to 2015/16



Year	Outturn £m	Outturn %
2011/12	57.6	97.3
2012/13	61.0	97.9
2013/14	43.3	93.8
2014/15	34.8	83.8